### Coeur d'Alene Development

Impact & Annexation Fees Update



### Initial Findings

Prepared September 25th, 2023

Presented by: Todd Chase, AICP, LEED









# Workshop Overview

- Introductions
- Purpose of Study
- Impact Fee Overview
  - Parks
  - Transportation
  - Police
  - Fire
- Implementation
  - Fees by dwelling size and development type
- Examples
- Annexation Fee
- Next Steps

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# Introductions

- Consultant Team
  - Melissa Cleveland, Welch Comer
  - Todd Chase, FCS Group
  - Jennifer Emerson-Martin, Iteris
- City Staff
- Planning and Zoning Members (Acting as Development Impact Fee Committee)
- City Council

# Purpose of Study

- Current Impact Fees were established in 2004 and haven't been updated since
- Annexation fee was last calculated in 1998 and hasn't been updated since
- Examine the fee methodology and alternatives
- Update the fee basis (growth and capital improvement plans)
- Recommend new fees based on current basis

# Overview of Impact Fees

- One-time fee for net new development, not ongoing rates
  - Existing Properties do not pay impact fees unless they "redevelop" and require increased capacity
- Fee represents the value of the proportional share of system capacity that the new user, or redeveloping user, will utilize
- Development Fees for capital investments that increase system capacity:
  - Parks
  - Fire and Police Facilities
  - Transportation (roadways and bicycle/pedestrian facilities)

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### The Impact Fee Calculation

**Improvement** Fee

Eligible cost of planned capacity increasing facilities



Growth in system capacity

**Existing Fund** Balance

**Impact Fee Charge** 



per unit of capacity



### Denominator in Impact Fee Calculation

- Applicable Customer Base
  - Existing customers, growth only, forecasted into future
  - Planning period, must match CIP numerator (10 years)
  - Location (area of impact)
  - Units of Growth
    - Transportation (PM Peak Hour Vehicle Trips on City Roadways)
    - Bicycle / Ped Facilities (Person Trips)
    - Parks (Population, Visitors)
    - Fire and Police (Res and Non-Res Development)

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### Feedback from DIFC & Staff to Date

- Consider scaling all residential fees by home size (square footage)
- Consider parks fees for both residential and non-residential uses (large impact on accommodations)
- Eliminate quadrants in the transportation fee
- Simplify land use categories
- Reduce Julia Street overpass in CIP to include only pre-engineering/planning within 10 years
- Consider specific assisted living in public safety fees

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# Parks Impact Fees: CIP

| Source CIP                            | Park Name/Location   | Project Description   | 2029 Cost  |
|---------------------------------------|--|---|--|
| New Parks CIP                         | BLM Park (Harbor Center) BLM Park (Lacrosse) Trails Park – Hanley and Carrington Park System Expansion | Development of new parks  | \$ 4,621,000<br>\$ 4,621,000<br>\$ 2,710,000<br>\$ 2,421,000                     |
| Source CIP                            | Park Name/Location   | Project Description   | 2029 Cost  |
| Improvements to<br>Existing Parks CIP | Atlas Park Canfield Sports Complex East Tubbs Hill Park Northshire Park Person Field Ramsey Park       | Day-Use Dock & Security Cameras Small Playground and restroom (needs utilities) Restroom, parking lot reconstruction Resurface and expand tennis/pickleball courts 150-stall parking lots (south and west sides) Playground | \$ 345,000<br>\$ 795,000<br>\$ 574,000<br>\$ 145,000<br>\$ 498,000<br>\$ 208,000 |
|                                       |  | Grand Total   | \$ 16,938,000  |



### Parks Impact Fees: Draft Calcs

| Impact Fee Calculation                        |     |           |
|---|-----|-----------|
| Total CIP Cost                                | \$1 | 6,938,000 |
| Improvement Fee Cost Basis                    | \$1 | 4,840,050 |
| (less) Existing Parks Impact Fee Fund Balance | \$  | 1,923,221 |
| Adjusted Improvement Fee Cost Basis           | \$1 | 2,916,829 |
| Projected Growth in Park Customer Units       |     | 13,519    |
| Improvement Fee                               | \$  | 955.44    |
| Administration Fee (5% of fee)                | \$  | 47.77     |
| Total Parks Impact Fee per Customer Unit      | \$  | 1,003.22  |

#### **Parks Impact Fee Summary**

**1,003.22** impact fee per customer

| Development Category                          | Customer<br>Units (avg.) | Parks Impact<br>Fee per Unit <i>Unit</i> |
|---|--------------------------|--|
| Dwelling Unit*                                | 2.67                     | \$2,674.18 dwelling                      |
| Overnight Accommodations (Room or RV space)** | 2.22                     | \$2,227.34 room                          |
| Other Non-Residential (per employee)          | 0.01                     | \$12.00 employee                         |
| Other Non-Residential (SF)***                 | 667                      | \$0.02 per SF                            |

<sup>\*</sup> Source: US Census Bureau ACS 5-Year Estimates 2021



# Transportation Impact Fees: CIP

#### Scenario A: Lower Cost

| Facility Type                   | Total Cost       | Growth Share | TIF | Cost Basis |
|---------------------------------|------------------|--------------|-----|------------|
| Motorized                       | \$<br>54,300,000 | 17%          | \$  | 9,079,667  |
| Motorized - Intersections       | \$<br>22,740,000 | 51%          | \$  | 11,529,851 |
| Motorized - Other Miscellaneous | \$<br>633,000    | 17%          | \$  | 106, 198   |
| Non-Motorized Projects          | \$<br>11,536,000 | 94%          | \$  | 10,811,959 |
| TOTAL                           | \$<br>89,209,000 | 35%          | \$  | 31,527,674 |

Without Overpass

#### **Scenario B: Higher Cost**

| Facility Type                   | Total Cost       | Growth Share | TIF Cost Basis   |
|---------------------------------|------------------|--------------|------------------|
| Motorized                       | \$<br>56,300,000 | 20%          | \$<br>11,079,667 |
| Motorized - Intersections       | \$<br>22,740,000 | 51%          | \$<br>11,529,851 |
| Motorized - Other Miscellaneous | \$<br>633,000    | 17%          | \$<br>106,198    |
| Non-Motorized Projects          | \$<br>11,536,000 | 94%          | \$<br>10,811,959 |
| TOTAL                           | \$<br>91,209,000 | 37%          | \$<br>33,527,674 |

With Overpass



Stormwater

# \* Transportation Impact Fees: CIP

|  | Motorized Proj                                  | ects w/ Julia St Overp | ass Planning |  |                     | ij |  |  |  |  |  |  |  |
|--|---|------------------------|--------------|--|---------------------|----|--|--|--|--|--|--|--|
|  | Roadway Reconstruction, Widening, and New Roads |                        |              |  |                     |    |  |  |  |  |  |  |  |
| Project Title  | Roadway   | From                   | To           | Description  | 2029 Estimated Cost |    |  |  |  |  |  |  |  |
| 15th Street; Widen to Three Lanes                    | 15th St   | Harrison               | Best Ave     | Widen to three lanes, includes<br>roadway, sidewalk, upgrade<br>15th/Best signal, and stormwater | \$7,670,000         |    |  |  |  |  |  |  |  |
| Atlas Road; Widen to Three Lanes                     | Atlas Rd  | 190                    | Prairie Ave  | Widen to three lanes; turn lane at<br>roundabout; reconstruct from<br>Hanley north to Prairie    | \$10,700,000        |    |  |  |  |  |  |  |  |
| East Sherman Corridor Study                          | Sherman Ave                                     | 8th St                 | 23rd St      | Corridor Study   | \$180,000           |    |  |  |  |  |  |  |  |
| East Sherman Revitalization                          | Sherman Ave                                     | 8th St                 | 23rd St      | Curb, Sidewalk, Street Trees, etc  | \$7,660,000         | A  |  |  |  |  |  |  |  |
| Dalton Ave Widening                                  | Dalton Ave                                      | Isabella               | US 95        | Widen to 3 lanes w/ bike lanes and sidewalks   | \$4,390,000         | ĺ  |  |  |  |  |  |  |  |
| Hanley Widening                                      | Hanley Ave                                      | Carrington Ln          | Ramsey Rd    | Rt and Left turn lanes at 4 two-way stop control intersections                                   | \$3,540,000         |    |  |  |  |  |  |  |  |
| Harrison Ave Reconstruction                          | Harrison Ave                                    | Gov't Way              | 15th St      | Reconstruct curb to curb, upgrade<br>ped ramps/sidewalk to meet ADA<br>when needed.              | \$4,230,000         |    |  |  |  |  |  |  |  |
| Julia St Overpass and St Improvements Planning       | Julia Street                                    | Kathleen Ave           | Ironwood Dr  | Construct Overpass   | \$2,000,000         |    |  |  |  |  |  |  |  |
| Kathleen Ave; Widen to Three Lanes                   | Kathleen Ave                                    | Atlas Rd               | Player Drive | Widen to 3 lanes   | \$7,710,000         |    |  |  |  |  |  |  |  |
| Kathleen Ave; Widen to Three Lanes                   | Kathleen Ave/Margaret Ave                       | 4th St                 | 15th St      | Widen to three lanes   | \$2,230,000         |    |  |  |  |  |  |  |  |
| Pioneer Road Culdesac and New Route E. Side Rock Pit | Pioneer Rd and New Route                        | Building Center Lane   | Dalton Ave   | Culdesac on Pioneer Rd & New Road<br>Bld Center to Dalton  | \$3,040,000         |    |  |  |  |  |  |  |  |
| Ramsey Rd - Remove Medians/Extend TWLT Lane/Pipe     |   |                        |              | Remove medians and extend left   |                     |    |  |  |  |  |  |  |  |

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Hanley Ave

Ramsey Rd

Golf Course Rd

lane

\$2,950,000

|   | Interse  | ction Improveme  | ents            |  |              |
|---|--|------------------|-----------------|--|--------------|
| Project Title                                       | Roadway  | From             | То              | Description  | 2029 Cost    |
| 4th/Dalton Roundabout                               | Dalton Ave / 4th St  | Dalton Ave       | 4th St          | Install Roundabout   | \$1,230,000  |
| 4th/Neider Protected/Permissive Signal Modficiation | 4th St   | 4th St           | Neider          | Upgrade signal to allow for<br>protected permissive left turns | \$150,000    |
| 4th/Harrison, 3rd/Harrison signal upgrades          | 4th/Harrison, 3rd/Harrison   | 4th St & 3rd St  | Harrison        | upgrade signals  | \$980,000    |
| 15th/Nettleton Gulch Intersection Improvements      | 15th / Nettleton Gulch   | 15th St          | Nettleton Gulch | Traffic Signal or mini-roundabout                              | \$1,030,000  |
| 15th/Elm Intersection Improvements                  | 15th   | Elm              |                 | Signal   | \$1,120,000  |
| 15th St/Harrison                                    | 15th St  | 15th St          | Harrison        | Upgrades to controller, detection, preemption, etc.            | \$490,000    |
| Hanley Roundabout Intersection Improvements         | Hanley Ave   | Atlas            | Ramsey Rd       | Improve capacity of 2 RABs on<br>Hanley through CDA Place      | \$2,210,000  |
| Hanley/Carrington Signal                            | Hanley Ave   | Hanley Ave       | Carrington      | Traffic Signal (only east leg)                                 | \$860,000    |
| Huetter/Hanley Signal                               | Hanley Ave   | Hanley Ave       | Huetter Road    | Traffic Signal (1/4 that is in CDA)                            | \$860,000    |
| Ironwood/Lakewood Traffic Signal                    | Ironwood/Lakewood Intersection   | Ironwood         | Lakewood        | New Traffic Signal   | \$2,210,000  |
| Lakeside Ave/3rd St                                 | Lakeside Ave/3rd St  | Lakeside Ave     | 3rd St          | Signal Improvements  | \$570,000    |
| Lakeside Ave/4th St Signal Improvements             | Lakeside Ave/4th St  | Lakeside Ave     | 4th St          | Signal Improvements  | \$570,000    |
| Lakeside Ave/7th St Signal Improvements             | Lakeside Ave/7th St  | Lakeside Ave     | 7th St          | Signal Improvements  | \$570,000    |
| Preemption Signal Upgrades (45 signals)             | City wide  |                  |                 | Update signals for preemption upgrades                         | \$1,380,000  |
| Ramsey Rd/Fire Station Traffic Signal               | Ramsey Rd  | Ramsey Rd        | Fire Station    | Install Traffic Signal at Fire Station entrance/exit.          | \$490,000    |
| Sherman/7th Signal Improvements                     | Sherman/7th  | Sherman Ave      | 7th St          | Signal Improvements  | \$500,000    |
| Sherman/8th Signal Improvements                     | Sherman/8th  | Sherman Ave      | 8th St          | Signal Improvements  | \$500,000    |
| Government Way Signal Coordination                  | Gov't Way  | Harrison         | Prairie Ave     | Signal Coordination & ADA upgrades<br>(10 intersections)       | \$6,380,000  |
| Ramsey Road Signal Coordination                     | Ramsey Road  | Kathleen Ave     | Dalton Ave      | Signal Coordination & ADA upgrades<br>(3 intersections)        | \$640,000    |
|   | Oth  | er Miscellaneous |                 |  |              |
| Project Title                                       | Roadway  | From             | То              | Description  | 2029 Cost    |
| Northwest Blvd Median                               | Northwest Boulevard  | Lakewood         | Lacrosse        | Install Median on NW Blvd                                      | \$633,000    |
|   | the second secon |                  | 1               | TOTAL  | \$79,673,000 |



# \* Transportation Impact Fees: CIP

| Non-Motorized Projects                           |                       |                |               |  |                                  |  |  |  |  |  |  |
|--|-----------------------|----------------|---------------|--|----------------------------------|--|--|--|--|--|--|
| Project Title                                    | Roadway               | From           | To            | Description  | 2029 Cost                        |  |  |  |  |  |  |
| Dalton Ave - Government Way<br>to 4th St         | Dalton Ave            | Government Way | 4th St        | Install sidewalk   | \$2,156,000                      |  |  |  |  |  |  |
| E, Sherman RRFBs (17th and<br>19th)              | Sherman Ave           | Sherman Ave    | 17th and 19th | Install RRFBs  | \$90,000                         |  |  |  |  |  |  |
| Foothills Trail                                  | Several Roads         |                |               | 2.5 mile-long trail from Silverbeach to Cherry Hill Park via<br>Shared-Road on Potlatch Hill Road, separated path in ITD<br>right of way, shared road on Lilac Ln, path in ITD right of<br>way, and path on Hazel Road. (1.75 miles trail and 0.75<br>share-the-road way finding.) | \$1,040,000                      |  |  |  |  |  |  |
| Hanley Shared Use Path                           | Hanley Ave            | Ramsey Rd      | US 95         | Shared Use Path south side from end of sidewalk east of<br>Ramsey to US 95.  | \$1,540,000                      |  |  |  |  |  |  |
| Hoffman Ave - 4th/Troy St                        | Hoffman Ave           | 4th St         | Troy St       | Extend Sidewalk  | \$760,000                        |  |  |  |  |  |  |
| Huetter Road Shared Use Path                     | Huetter Road          | Hanley         | Prairie       | One miles shared Use Path east side of Huetter.  | \$790,000                        |  |  |  |  |  |  |
| Kathleen Ave - 4th/15th St<br>Sidewalk Extension | Kathleen Ave          | 4th St         | 15th St       | Extend Sidewalk  | \$1,730,000                      |  |  |  |  |  |  |
| North Town Trail                                 | Off Road              | Prairie        | Dalton        | <ol> <li>7 miles of shared use path in easements and rights of<br/>way from Prairie to south of Kathleen. Update this<br/>description.</li> </ol>  | \$1,210,000                      |  |  |  |  |  |  |
| Northwest Boulevard<br>Commuter Trail            | NW BLVD               | 5. of Lakewood | Hubbard       | 0.9 mile Shared Use Path   | \$1,440,000                      |  |  |  |  |  |  |
| Spokane River Trail                              | Huetter to Grand Mill |                |               | Add Shared Use Path TOTAL  | \$780,000<br><b>\$11,536,000</b> |  |  |  |  |  |  |



### \* Transportation Impact Fees: Draft Calcs

|  | Scenario A:<br>Lower Cost | Scenario B:<br>Higher Cost |
|--|---------------------------|----------------------------|
| TIF Project Cost Basis                       | \$<br>31,527,674          | \$<br>33,527,674           |
| (Less) Existing TIF Fund Balance             | \$<br>2,834,494           | \$<br>2,834,494            |
| Adjusted TIF Cost Basis                      | \$<br>28,693,180          | \$<br>30,693,180           |
| 10-Year Change in PM Peak Hour Vehicle Trips | 8,807                     | 8,807                      |
| Transportation Improvement Fee per Trip*     | \$<br>3,258               | \$<br>3,485                |
| Motorized Fee Per Trip                       | \$<br>2,030               | \$<br>2,257                |
| Non-Motorized (bike/ped) Fee                 | \$<br>1,228               | \$<br>1,550                |

<sup>\*</sup> excludes 5% administration cost.

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### Transportation Impact Fees: Draft Calcs

#### Scenario A: Impact Fee per Unit of Development

| Land Use Classification             | Total PM<br>Rate<br>Per ERU | Units | Motorized<br>Fransport<br>npact Fee | T  | Bike/Ped<br>ransport<br>pact Fee | Admin.<br>Fee<br>(@5%) | Total       |
|-------------------------------------|-----------------------------|-------|-------------------------------------|----|----------------------------------|------------------------|-------------|
| SFDU (Single-Family Dwelling Units) | 1.00                        | DU    | \$<br>2,030                         | \$ | 1,550                            | \$<br>179              | \$<br>3,759 |
| MFDU (Multi-Family Dwelling Units)  | 0.56                        | DU    | \$<br>1,128                         | \$ | 861                              | \$<br>99               | \$<br>2,088 |
| Industrial/Warehouse                | 2.11                        | KSF   | \$<br>4,285                         | \$ | 3,271                            | \$<br>378              | \$<br>7,934 |
| Commercial/Service                  | 1.35                        | KSF   | \$<br>2,740                         | \$ | 2,091                            | \$<br>242              | \$<br>5,072 |
| Government/Education                | 0.62                        | KSF   | \$<br>1,256                         | \$ | 958                              | \$<br>111              | \$<br>2,325 |
| Accomodations (hotel/motel)         | 0.54                        | Room  | \$<br>1,090                         | \$ | 832                              | \$<br>96               | \$<br>2,017 |

No Julia Street overpass planning in CIP

Scenario B: Impact Fee per Unit of Development

| section of impact rec per onic      | or perciopin                | Cite  |    |                                   |    |                                  |                        |             |
|-------------------------------------|-----------------------------|-------|----|-----------------------------------|----|----------------------------------|------------------------|-------------|
| Land Use Classification             | Total PM<br>Rate<br>Per ERU | Units | 1  | fotorized<br>ransport<br>pact Fee | Ti | Bike/Ped<br>ransport<br>pact Fee | Admin.<br>Fee<br>(@5%) | Tota        |
| SFDU (Single-Family Dwelling Units) | 1.00                        | DU    | \$ | 2,257                             | \$ | 1,550                            | \$<br>190              | \$<br>3,997 |
| MFDU (Multi-Family Dwelling Units)  | 0.56                        | DU    | \$ | 1,254                             | \$ | 861                              | \$<br>106              | \$<br>2,221 |
| Industrial/Warehouse                | 2.11                        | KSF   | \$ | 4,765                             | \$ | 3,271                            | \$<br>402              | \$<br>8,437 |
| Commercial/Service                  | 1.35                        | KSF   | \$ | 3,046                             | \$ | 2,091                            | \$<br>257              | \$<br>5,394 |
| Government/Education                | 0.62                        | KSF   | \$ | 1,396                             | \$ | 958                              | \$<br>118              | \$<br>2,472 |
| Accomodations (hotel/motel)         | 0.54                        | Room  | \$ | 1,212                             | \$ | 832                              | \$<br>102              | \$<br>2,145 |

Includes \$2 million in CIP for Julia Street overpass planning

Source: based on pror tables using KMPO vehicle trip generation rates weighted by 2020 Census job counts for City.



### Police Capital Improvement Program: 2024-2034

|                                       | 2029 Estimated  | % Impact Fee |                 |
|---------------------------------------|-----------------|--------------|-----------------|
| Project                               | Cost            | Eligible     | Eligible Costs  |
| Buildings and Land                    |                 |              |                 |
| Police Station Expansion (~4,200 SF)  | \$<br>3,350,000 | 100%         | \$<br>3,350,000 |
| Police Substation Downtown (~3,500 S  | \$<br>2,910,000 | 16.4%        | \$<br>477,305   |
| Storage Space (~1,500 SF)             | \$<br>410,000   | 100%         | \$<br>410,000   |
| Trucks, Trailers and Utility Vehicles |                 |              |                 |
| Vehicles for Additional SRO/CAT (16)  | \$<br>1,232,000 | 100%         | \$<br>1,232,000 |
| (for additional swom personnel)       |                 |              |                 |
| ATV (1)                               | \$<br>18,000    | 100%         | \$<br>18,000    |
| Armored Vehicle (1)                   | \$<br>522,000   | 100%         | \$<br>522,000   |
| Total                                 | \$<br>8,442,000 | 71.2%        | \$<br>6,009,305 |

Source: City of Coeur D'Alene, September 18, 2023.



Fire Impact Fee Capital Improvement Plan, 2024-2034

|                                       |    |                        |                       | 77              |
|---------------------------------------|----|------------------------|-----------------------|-----------------|
| Project                               |    | 2029 Estimated<br>Cost | % Impact Fee Eligible | Eligible Costs  |
| Buildings and Land                    |    |                        |                       | 17              |
| Fire Station #5 (~7,000 SF)           | \$ | 3,001,000              | 100%                  | \$<br>3,001,000 |
| Admin. Space (~1,600 SF)              | \$ | 690,000                | 100%                  | \$<br>690,000   |
| Storage Space (~4,900 SF)             | \$ | 440,000                | 100%                  | \$<br>440,000   |
| Land for Expansion (~1.3 Acres)       | \$ | 1,030,000              | 100%                  | \$<br>1,030,000 |
| Subtotal                              | \$ | 5,161,000              |                       | 12000           |
| Apparatus                             |    | 7.44                   |                       |                 |
| Ladder Truck (1)                      | \$ | 2,460,000              | 100%                  | \$<br>2,460,000 |
| Fire Truck (1)                        | \$ | 1,228,000              | 100%                  | \$<br>1,228,000 |
| Subtotal                              | \$ | 3,688,000              |                       | 100             |
| Trucks, Trailers and Utility Vehicles | S  |                        |                       |                 |
| Utility Vehicle (2)                   | \$ | 111,000                | 100%                  | \$<br>111,000   |
| Inspector/Deputy Truck (2)            | \$ | 136,000                | 100%                  | \$<br>136,000   |
| Subtotal                              | \$ | 247,000                |                       |                 |
| Equipment                             |    |                        |                       |                 |
| SCBA Equipment (13)                   | \$ | 128,000                | 100%                  | \$<br>128,000   |
| Subtotal                              | \$ | 128,000                |                       | 1497-24         |
| Total                                 | \$ | 9,224,000              |                       | \$<br>9,224,000 |

Source: City of Coeur D'Alene. September 18, 2023.



### \*\* Analysis of Incident Responses

| Building Type              |        | ual Inciden<br>es: 2021-<br>022 | t<br>Allocation |
|----------------------------|--------|---------------------------------|-----------------|
| Residential                |        |                                 |                 |
| Single Family Residential  | 10,729 |                                 |                 |
| Multifamily Residential    | 6,465  |                                 |                 |
| Subtotal Residential       |        | 17,194                          | 62%             |
| Assisted Living Facilities |        | 941                             | 3%              |
| Other Non-Residential      |        |                                 |                 |
| Commercial                 | 8,227  |                                 |                 |
| Industrial/Utilities       | 13     |                                 |                 |
| Church/Non Profit          | 175    |                                 |                 |
| Medical                    | 376    |                                 |                 |
| Education/Public           | 986    |                                 |                 |
| Subtotal Non-Residential   |        | 9,776                           | 35%             |
| Total                      | _      | 27,911                          | 100%            |

Incident Response data only reflects police responses to buildings and may be used to allocate eligible CIP costs to growth.

Total annual responses are +/-60,000.

Source: Coeur d'Alene Police incident response database.

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# Fire & Police Draft Fee Calculations

Coeur d'Alene Fire Impact Fee: Draft Calculations

|                 | Distribution of<br>Demand based | Fi | ire CIP: Cost | Proj. Growth in            | Fire Impact<br>Fee (Excl. | Fire Impact<br>Fee (Incl. |          |
|-----------------|---------------------------------|----|---------------|----------------------------|---------------------------|---------------------------|----------|
| Customer Type   | on Incidents                    |    | Dist.         | Units                      | Admin.)                   | Admin.)*                  | Unit     |
| Residential     | 62%                             | \$ | 5,427,564     | 4,941 DUs \$               | 1,098.39                  | \$<br>1,153.31 a          | lwelling |
| Assisted Living | 3%                              | \$ | 297,042       | 140,525 SF <mark>\$</mark> | 2.11                      | \$<br>2.22 s              | sf .     |
| Other Non Res   | 35%                             | \$ | 3,085,795     | 4,416,173 SF \$            | 0.70                      | \$<br>0.73 s              | if .     |
| Total           | 100%                            | \$ | 8,810,401     |                            |                           |                           |          |

Source: derived from prior tables. \* Includes 5% Admin. Expense.

Coeur d'Alene Police Impact Fee: Draft Calculations

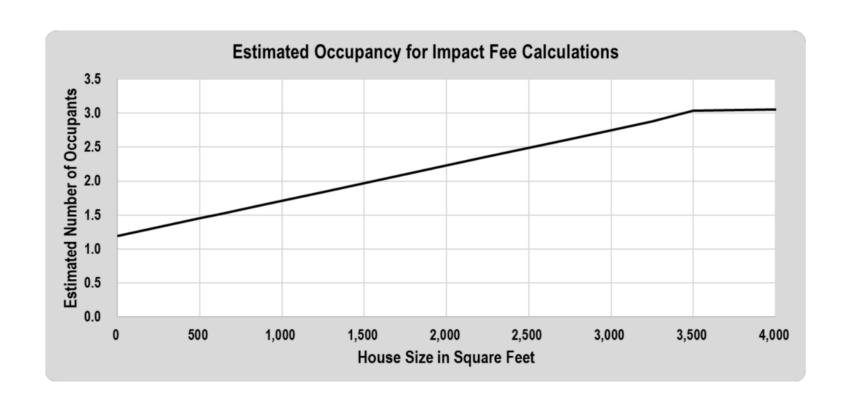
|                 | Distribution of                 |             |                       | Dollar Impact               | Dalias Impast               |          |
|-----------------|---------------------------------|-------------|-----------------------|-----------------------------|-----------------------------|----------|
|                 | Distribution of<br>Demand based | Polico CID: | Droi Crowth in        | Police Impact<br>Fee (Excl. | Police Impact<br>Fee (Incl. |          |
| Customer Type   | on Incidents                    | Cost Dist.  | Proj. Growth in Units | Admin.)                     | Admin.)*                    | Unit     |
| Residential     | 62% \$                          |             | 4,941 DUs             | ,                           | ,                           |          |
|                 |                                 |             | ·                     | •                           | •                           | dwelling |
| Assisted Living | 3% \$                           | ,           | 140,525 SF            | ·                           | ·                           |          |
| Other Non Res   | 35% \$                          |             | 4,416,173 SF          | \$ 0.73                     | \$ 0.77                     | st       |
| Total           | 100% \$                         | 9,224,000   |                       |                             |                             |          |

Source: derived from prior tables. \* Includes 5% Admin. Expense.

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### Draft Impact Fee Scaling for Residential



#### Summary of Residential Impact Fees by Housing Size

### DRAFT Impact Fee Scaling

| Development Characteristics      | ADU     | Cottage | Townhome | Alley Loaded<br>Detached | Standard<br>Detached | Estate   |
|----------------------------------|---------|---------|----------|--------------------------|----------------------|----------|
| Avg. House size in square feet   | 750     | 1,250   | 1,350    | 1,725                    | 2,318                | 3,500    |
| Implied average occupancy        | 0.86    | 1.44    | 1.55     | 1.98                     | 2.67                 | 3.05     |
| Development Impact Fees          |         |         |          |                          |                      |          |
| Parks                            | \$865   | \$1,442 | \$1,557  | \$1,990                  | \$2,674              | \$3,061  |
| Fire                             | \$373   | \$622   | \$672    | \$858                    | \$1,153              | \$1,320  |
| Police                           | \$391   | \$651   | \$703    | \$899                    | \$1,207              | \$1,382  |
| Transportation, Scenario B       | \$1,293 | \$2,156 | \$2,328  | \$2,975                  | \$3,997              | \$4,576  |
| Total Single Family Impact Fees* | \$2,922 | \$4,871 | \$5,260  | \$6,722                  | \$9,032              | \$10,340 |
| Single Family Impact Fee Per SF  | \$3.90  | \$3.90  | \$3.90   | \$3.90                   | \$3.90               | \$2.95   |

| Multifamily Impact Fees Per SF** | Parks  | Fire   | Police | Transport (B) | Total  |
|----------------------------------|--------|--------|--------|---------------|--------|
| Apartments/Condos                | \$1.15 | \$0.50 | \$0.52 | \$2.24        | \$4.41 |
| Assisted Living                  | \$1.15 | \$2.22 | \$2.32 | \$2.24        | \$7.94 |

#### Summary of Non-Residential Impact Fees by Development Type

| Non-Res. Impact Fees Per SF**     | Parks   | Fire   | Police | Transport (B) | Total   | Units    |
|-----------------------------------|---------|--------|--------|---------------|---------|----------|
| Industrial/Warehouse              | \$0.018 | \$0.73 | \$0.77 | \$7.22        | \$8.74  | per SF   |
| Commercial/Service                | \$0.018 | \$0.73 | \$0.77 | \$4.62        | \$6.14  | per SF   |
| Government/Education              | \$0.018 | \$0.73 | \$0.77 | \$2.12        | \$3.64  | per SF   |
| Other/Misc. Non Res.              | \$0.018 | \$0.73 | \$0.77 | \$4.62        | \$6.14  | per SF   |
| Accompdations (hotel/motel/RV)*** | \$2,227 | \$242  | \$253  | \$1,836       | \$4,559 | per Unit |

Notes: reflects Transportation Fee Scenario B.

<sup>\*</sup> includes buildings with 1 to 2 units per structure.

<sup>\*\*</sup> includes buildings with 3 or more units per structure.

<sup>\*\*\*</sup> assumes 330 SF per lodging room (source: CNBC). ADU = accessory dwelling unit.



## Comparison: Parks

|   | Cur | rent    |           |    | Updated      |             |
|---|-----|---------|-----------|----|--------------|-------------|
| Coeur d'Alene Current                             |     |         | ADU       |    | Standard     | Estate      |
| Single Family Detached                            | S   | 756     | \$<br>865 | \$ | 2,674        | \$<br>3,061 |
| Multifamily                                       | \$  | 756     |           |    |              |             |
| Lodging/RV (per room/unit)                        |     | N/A     |           | \$ | 2,227        |             |
| Commercial Industrial (Per 1,000 Sq Ft)           |     | N/A     |           | 5  | 18.00 per SF |             |
| Nampa   |     |         |           |    |              | 34          |
| Residential                                       |     |         |           |    |              |             |
| SFR   | S   | 2,340   |           |    |              |             |
| Multifamily                                       | 5   | 2,340   |           |    |              |             |
| Nonresidential (Per Sq Ft of Gross Building Area) |     | N/A     |           |    |              |             |
| Post Falls (Updated 9/5/23)                       |     |         |           |    |              |             |
| Residential                                       |     |         |           |    | 1            |             |
| Single Family                                     | S   | 6,444   |           |    |              |             |
| Multifamily                                       | \$  | 4,797   |           |    |              |             |
| Non-Residential                                   |     | N/A     |           |    |              |             |
| Twin Falls  |     |         |           |    |              |             |
| Residential                                       | \$  | 1,819   |           |    |              |             |
| Non-Residential                                   |     | N/A     |           |    |              | - 1         |
| Caldwell  |     |         |           |    |              | - 2         |
| Residential (per unit)                            |     | \$1,365 |           |    |              |             |
| Hayden  |     |         |           |    |              |             |
| Residential                                       |     | 3       |           |    |              |             |
| Multifamily (4+ units per structure) - per sq ft  |     | \$1.28  |           |    |              |             |
| Single Family (1 to 3 units per structure)        |     |         |           |    |              |             |
| Less than 1000 sq ft                              | \$  | 1,623   |           |    |              |             |
| 1000 to 2499 sq ft                                | \$  | 2,272   |           |    |              |             |
| 2500 sq ft+                                       | \$  | 2,662   |           |    |              |             |

With Res and Non- Res charges

**Comparison: Transport** 

|   |     | ırrent<br>ınded) |             | Updated        |        |        |
|---|-----|------------------|-------------|----------------|--------|--------|
|   |     |                  | ADU         | Standard       |        | Estate |
| Quadrant #1                             |     |                  |             |                |        |        |
| Single Family Detached                  | \$  | 876              | \$<br>1,293 | \$ 3,997       | \$     | 4,576  |
| Multifamily                             | \$  | 700              |             | \$ 2.24 per SF |        |        |
| Commercial Industrial (Per trip)        | \$  | 27               |             |                | varies |        |
| Quadrant #2                             |     |                  |             |                |        |        |
| Single Family Detached                  | \$  | 640              |             |                | \$     | 4,576  |
| Multifamily                             | \$  | 512              |             |                | \$     | -      |
| Commercial Industrial (Per trip)        | \$  | 14               |             |                | varies |        |
| Quadrant #3/4                           |     |                  |             |                |        |        |
| Single Family Detached                  | \$  | 816              |             |                | \$     | 4,576  |
| Multifamily Unit                        | \$  | 853              |             |                | \$     | -      |
| Commercial Industrial (Per trip)        | \$  | 15               |             |                | varies |        |
| Non Residential                         | con | verted           |             |                |        |        |
| Industrial/Warehouse (per 1,000 Sq Ft)  | \$  | 57               |             |                | \$     | 7,221  |
| Commercial/Service (per 1,000 Sq Ft)    | \$  | 36               |             |                | \$     | 4,616  |
| Government/Education (per 1,000 Sq. Ft) | \$  | 17               |             |                | \$     | 2,116  |
| Accomodations (per hotel/motel room)    | \$  | 14               |             |                | \$     | 1,836  |

Cost Scenario B: With Overpass Planning



## \* Transport Fee Comparison (continued)

| Nampa                           |      |        |
|---------------------------------|------|--------|
| Residential                     |      |        |
| SFR                             | S    | 3,000  |
| Multifamily                     | \$   | 1,470  |
| Nonresidential (Per 1000 Sq Ft) | 1.0  |        |
| Retail                          | S    | 7,420  |
| Office                          | \$   | 3,490  |
| Industrial                      | \$   | 1,200  |
| Post Falls (Updated 9/5/23)     |      |        |
| Residential                     |      |        |
| Single Family                   | \$   | 4,561  |
| Multifamily                     | \$   | 2,827  |
| Non-Residential (Per Sq Ft)     |      |        |
| Commercial / Shopping Center    | \$   | 7.70   |
| Office                          | S    | 3.01   |
| Light Industrial                | \$   | 1.54   |
| Maufacturing                    | \$   | 1.22   |
| Warehousing                     | \$   | 0.55   |
| Mini-Warehouse                  | \$   | 0.48   |
| Elementary School               | \$   | 3.98   |
| Middle School/ Junior High      | \$   | 4.13   |
| High School                     | \$   | 2.88   |
| Day Care                        | \$   | 9.71   |
| Church                          | \$   | 2.16   |
| Assisted Living                 | \$   | 1.29   |
| Nursing Home                    | \$   | 2.05   |
| Recreational Community Center   | \$   | 8.92   |
| Hotel (per ro                   | \$2, | 583.63 |
| Hotel (per Sq Ft.)              | 1.0  | N/A    |

|  | _  |        |
|--|----|--------|
| Twin Falls                                       |    |        |
| Residential                                      |    |        |
| Single Family                                    | \$ | 1,596  |
| Multi Family                                     | \$ | 855    |
| Non-Residential (per 1000 Sq Ft)                 |    |        |
| Retail   | \$ | 3,540  |
| Office   | \$ | 2,110  |
| Industrial                                       | \$ | 650    |
| Institutional                                    | \$ | 400    |
| Hayden   |    |        |
| Residential                                      |    |        |
| Multifamily (4+ units per structure) - per sq ft |    | \$1.29 |
| Single Family (1 to 3 units per structure)       |    |        |
| Less than 1000 sq ft                             | \$ | 2,288  |
| 1000 to 2499 sq ft                               | \$ | 2,423  |
| 2500 sq ft+                                      | \$ | 2,659  |
| Non-Residential                                  |    |        |
| Hotel/Motel (Per Room)                           | \$ | 1,443  |
| Industrial/Warehouse (per 1000 Sq Ft)            | \$ | 540    |
| Office General (per 1,000 Sq Ft)                 | \$ | 1,980  |
| Medical Office (per 1000 Sq Ft)                  | \$ | 3,360  |
| Retial/ Restaurant (per 1000 Sq Ft)              | \$ | 6,990  |
| Service/Other (per 1000 Sq Ft)                   | \$ | 2,250  |



### Comparison to Current Fees: Public Safety

| Coeur d'Alene                     |             | Curren | t          | Updated |                |          |  |  |
|-----------------------------------|-------------|--------|------------|---------|----------------|----------|--|--|
|                                   | Police      | Fire   | (Combined) | ADU     | Standard       | Estate   |  |  |
| Single Family Detached            | \$ 70.31 \$ | 138.00 | \$ 208     | \$ 764  | \$ 2,361       | \$ 2,703 |  |  |
| Multifamily Unit                  | \$ 70.31 \$ | 138.00 | \$ 208     |         | \$ 1.20 per SF |          |  |  |
| Non-Res (Per 1,000 Sq Ft)         | \$ 24.21 \$ | 47.52  | \$ 72      |         | \$ 1,765       |          |  |  |
| Assisted Living (per 1,000 Sq Ft) |             |        | N/A        |         | \$ 5.34 per SF |          |  |  |



### Comparison to Current Fees: Public Safety

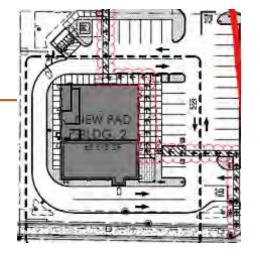
| Nampa                           | P   | olice  | Fire        | (Co | mbined)    |
|---------------------------------|-----|--------|-------------|-----|------------|
| Residential                     |     |        |             |     |            |
| SFR                             | 5   | 604    | \$<br>1,567 | \$  | 2,171      |
| Multifamily                     | \$  | 604    | \$<br>1,567 | 5   | 2,171      |
| Nonresidential (Per 1000 Sq Ft) |     |        |             |     |            |
| Retail                          | \$  | 270    | \$<br>630   | \$  | 900        |
| Office                          | \$  | 270    | \$<br>630   | 5   | 900        |
| Industrial                      | \$  | 270    | \$<br>630   | \$  | 900        |
| Post Falls (Updated 9/5/23)     |     |        |             |     |            |
| Residential                     |     |        |             |     | - 1        |
| Single Family                   | S   | 1,260  |             | Fir | e/EMS is a |
| Multifamily                     | 3   | 937    |             | pa  | ss thru    |
| Non-Residential (Per Sq Ft)     |     |        |             |     |            |
| Commercial / Shopping Center    | s   | 1.24   |             |     |            |
| Office                          | \$  | 0.49   |             | l   |            |
| Light Industrial                | 5   | 0.25   |             | l   |            |
| Manufacturing                   | 5   | 0.20   |             | l   |            |
| Warehousing                     | \$  | 0.09   |             | l   |            |
| Mini-Warehouse                  | S   | 0.08   |             | l   |            |
| Elementary School               | \$  | 0.64   |             | l   |            |
| Middle School/ Junior High      | \$  | 0.66   |             | l   |            |
| High School                     | \$  | 0.47   |             |     |            |
| Day Care                        | S   | 1.57   |             |     |            |
| Church                          | 5   | 0.35   |             | l   |            |
| Assisted Living                 | 5   | 0.21   |             | l   |            |
| Nursing Home                    | \$  | 0.33   |             |     |            |
| Recreational Community Center   | \$  | 1.44   |             |     |            |
| Hotel (per room)                | 5   | 416.12 |             |     |            |
| Hotel (per Sq Ft.)              | N/A |        |             |     |            |

| Twin Falls                           | Police Fire |     | (Combined) |         |             |
|--------------------------------------|-------------|-----|------------|---------|-------------|
| Residential (per unit)               | \$          | 262 | \$         | 1,048   | \$<br>1,310 |
| Non-Residential (per 1000 Sq Ft)     | \$          | 130 | \$         | 520     | \$<br>650   |
| Caldwell                             |             |     |            |         |             |
| Residential (per unit)               | \$          | 111 | \$         | 744     | \$<br>856   |
| Non-Residential (per 1000 Sq Ft)     | \$          | 60  | \$         | 370     | \$<br>430   |
| Hayden                               |             |     |            |         |             |
| Fire and EMS District (pass through) |             |     |            |         |             |
| Residential (per unit)               |             |     |            | \$1,434 | \$1,434     |
| Non-Residential (per 1000 Sq Ft)     | \$790       |     |            | \$790   |             |



## Example: New Restaurant

5,315 square feet



|                | CDA Proposed | Post Falls* | Nampa       | Hayden**    |
|----------------|--------------|-------------|-------------|-------------|
| Parks          | \$95.67      | \$0.00      | \$0.00      | \$0.00      |
| Fire           | \$3,879.95   | \$3,667.35  | \$3,348.45  | \$4,198.85  |
| Police         | \$4,092.55   | \$6,590.60  | \$1,435.05  |             |
| Transportation | \$24,555.30  | \$40,925.50 | \$39,437.30 | \$37,151.85 |
| Total          | \$32,623.47  | \$51,183.45 | \$44,220.80 | \$41,350.70 |

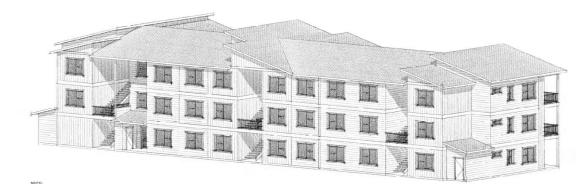
<sup>\*</sup>Fire/EMS is a pass thru in Post Falls

<sup>\*\*</sup>Fire/EMS is a pass thru, no police in Hayden



### Example: Apartment Building

- 18 MF units
- 18,879 square feet



|                | CDA Proposed | Post Falls*  | Nampa        | Hayden**    |
|----------------|--------------|--------------|--------------|-------------|
| Parks          | \$21,710.85  | \$86,346.00  | \$42,120.00  | \$23,409.96 |
| Fire           | \$9,439.50   | \$24,840.00  | \$28,206.00  | \$25,776.00 |
| Police         | \$9,817.08   | \$16,866.00  | \$10,872.00  |             |
| Transportation | \$42,288.96  | \$50,886.00  | \$26,460.00  | \$24,353.91 |
| Total          | \$83,256.39  | \$178,938.00 | \$107,658.00 | \$73,539.87 |

<sup>\*</sup>Fire/EMS is a pass thru in Post Falls

<sup>\*\*</sup>Fire/EMS is a pass thru, no police in Hayden



89 Rooms



|                | CDA Proposed | Post Falls*  | Nampa***     | Hayden**     |
|----------------|--------------|--------------|--------------|--------------|
| Parks          | \$198,203.00 | \$0.00       | \$0.00       | \$0.00       |
| Fire           | \$21,538.00  | \$36,932.94  | \$139,463.00 | \$42,285.54  |
| Police         | \$22,517.00  | \$37,034.68  | \$53,756.00  | \$0.00       |
| Transportation | \$163,404.00 | \$229,943.07 | \$130,830.00 | \$128,427.00 |
| Total          | \$405,662.00 | \$303,910.69 | \$324,049.00 | \$170,712.54 |

<sup>\*</sup>Fire/EMS is a pass thru in Post Falls

<sup>\*\*</sup>Fire/EMS is a pass thru, no police in Hayden

<sup>\*\*\*</sup>MF land use used because no accommodations in schedule

# Example: Average Home

- 2300 SF
- 1 DU

|                | CDA Proposed | Post Falls* | Nampa***   | Hayden**   |
|----------------|--------------|-------------|------------|------------|
| Parks          | \$2,674.00   | \$6,444.00  | \$2,340.00 | \$2,272.00 |
| Fire           | \$1,153.00   | \$1,380.00  | \$604.00   | \$1,434.00 |
| Police         | \$1,207.00   | \$1,260.00  | \$1,567.00 |            |
| Transportation | \$3,997.00   | \$4,561.00  | \$3,000.00 | \$2,423.00 |
| Total          | \$9,031.00   | \$13,645.00 | \$7,511.00 | \$6,129.00 |

<sup>\*</sup>Fire/EMS is a pass thru in Post Falls

<sup>\*\*</sup>Fire/EMS is a pass thru, no police in Hayden

# **Annexation Fee**

- Currently \$750/dwelling unit outside the existing city limits
- Cost basis includes property-tax supported city functions
- Growth measured in residential equivalents

#### **Coeur D' Alene Residential Equivalent Assumptions**

|   | 1997*  | 2022       |
|---|--------|------------|
| Residential customers (per utility records) | 14,111 | 17,146     |
| Non-Res Equivalents**                       | 5,477  | 7,011      |
| Total Res Equivalents                       | 19,588 | 24,157     |
| *based on prior adopted Resolution          |        |            |
| ** 2022 Assumptions:                        |        |            |
| Non Res Floor Area (SF)                     |        | 20,359,022 |
| Res Equivalent (SF per Job)                 |        | 2,904      |
| Non-Res Equivalents                         |        | 7,011      |



| City Property Tax Supported Budget, FY 2022-23          |    |            |        |             |
|---|----|------------|--------|-------------|
| General Fund  | \$ | 23,770,000 |        |             |
| Special Fund  | \$ | 1,777,000  |        |             |
| Tax Supported Trust and Agency                          | \$ | 152,000    |        |             |
| Total   | \$ | 25,699,000 |        |             |
| Residential Equivalents                                 |    |            |        |             |
| Residential Units (per city utility account)            |    |            | 17,146 |             |
| Non-Residential Units                                   |    |            | 7,011  |             |
| Total   |    |            | 24,157 |             |
| Cost per Residential Unit, FY 2022-23                   |    |            |        | \$<br>1,064 |
| Inflation Adjustment: for FY 2023-24 (based on CPI Inde | x) |            |        | 1.0647      |
| Annexation Fee per Residential Unit, FY 2023-24         |    |            |        | \$<br>1,133 |

|   | Prior Fee   | P  | roposed Fee |
|---|-------------|----|-------------|
| Prior 1997-98 Annexation Fee                        | \$<br>750   | Ŧ  |             |
| Inflation Escalation: July 1997-March 2024          | 1.89273     |    |             |
| Prior Fee if Indexed to today's dollars             | \$<br>1,419 |    |             |
| Annexation Fee Based on 2022-23 Budget              |             | \$ | 1,064       |
| Actual Inflation Escalation: July 2022 to July 2023 |             |    | 1.03183     |
| Proj. Inflation Escalation: July 2023 to July 2024  |             |    | 1.03183     |
| Proposed Annexation Fee Indexed to July 2024\$      |             | \$ | 1,133       |

### Policy Discussion and Direction

- Discuss CIPs
  - Julia St planning/pre-engineering
  - Other input
- Scaling residential fees
- Parks non-residential and accommodations fees
- Elimination of transportation quadrants
- Land use categories
  - More non-residential categories
  - Assisted living public safety category
- Credit policies
- Implementation



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